



parks.

people.

policy.



ANNUAL REPORT 2021



A photograph of a park scene. In the foreground, four people are sitting around a small table on a grassy field. In the middle ground, a person is running, and another person is standing. In the background, there are large trees and a dense forest. The scene is bright and sunny.

**parks.**

**people.**

**policy.**

## Dear Friends,



We've seen time and again that our urban parks rise to the occasion: they are open, public places where one can find solitude or community, explore the wonders of nature or experience its healing effects.



Throughout these last tumultuous years, the parks of the Emerald Necklace have proven to be among the few places where people could safely explore and unwind. We've seen time and again that these urban oases rise to the occasion: they are open, public places where one can find solitude or community, explore the wonders of nature or experience its healing effects. Parks must meet the needs of the current moment, and, thanks to your support, the Emerald Necklace parks continue to do so each day.

Within these pages are stories of what you helped make possible over the Conservancy's last fiscal year, spanning October 2020 to September 2021. Some accomplishments are immediately gratifying, like tree pruning and parks cleanups, and others will be felt for years to come, such as building an inclusive coalition of greenspace champions across Greater Boston and advocating for the return of parkland to the Necklace's largest "jewel".

This work would not be possible without friends like you—the volunteers, partners, donors and parkgoers who help in countless ways. It is thanks to you that we can improve and revitalize a regional greenspace connection for parkgoers, pedestrians and cyclists; fight to restore free and open greenspace to the communities we serve; and care

for thousands of trees in our urban canopy so that they continue to clean and cool our air for decades to come. Your support enables us to act, to lead, to grow and to listen, and every helping hand brings us closer to a greener, more interconnected future.

You will notice in this report a new lens for viewing all the Conservancy does: Parks, People, Policy. These three points embody how we carry out our mission to restore and improve the Emerald Necklace for all, from capital projects, tree care and restoration efforts throughout these 1,100 acres (Parks); to community partnerships, educational and public programs and volunteer engagement (People); and advocacy for access and safety improvements, park funding and revitalization (Policy). Reaffirming these cornerstone values sharpens our focus on connecting people and parks and ensures that Frederick Law Olmsted's vision of public greenspaces as truly democratic and welcoming places continues to be fulfilled two centuries after his birth.

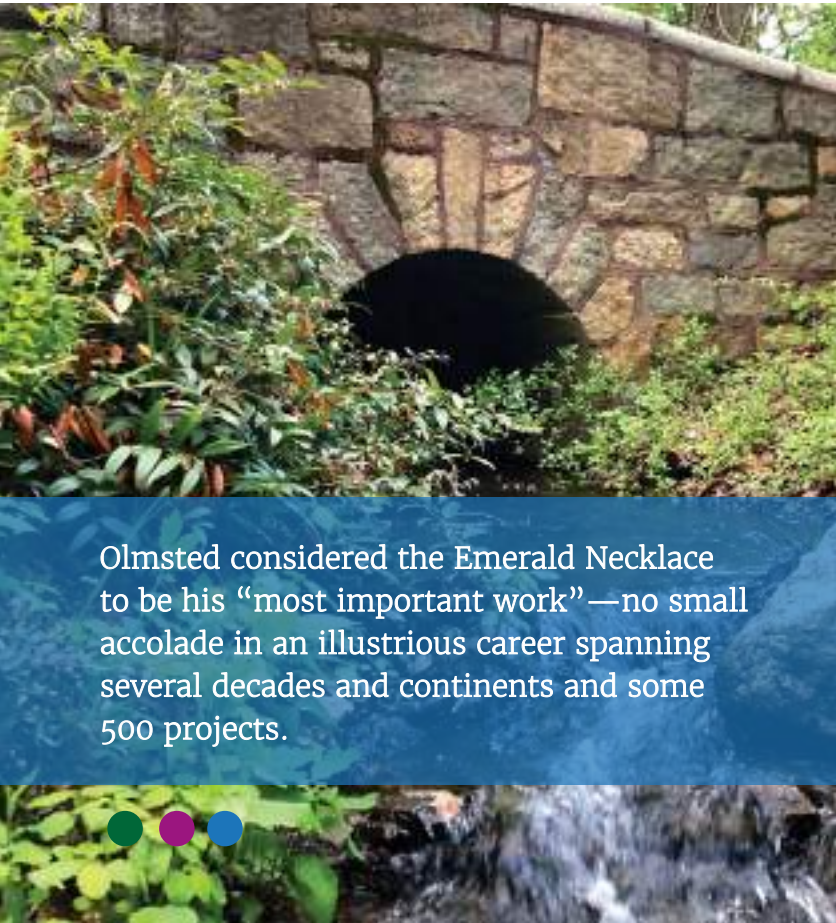
We look forward to honoring Olmsted's Bicentennial with you throughout 2022. And we thank you for your care, your service and your continued support of the parks and the Conservancy.

See you in the parks,

**Karen Mauney-Brodek**, *President*

**Ben Taylor**, *Board Chair*

# Coming Together for Olmsted Now people.



Olmsted considered the Emerald Necklace to be his “most important work”—no small accolade in an illustrious career spanning several decades and continents and some 500 projects.

Frederick Law Olmsted, America’s first landscape architect, shaped our nation’s urban parks—and our very conception of green public space. April 26, 2022 marks the 200th anniversary of Olmsted’s birth: a milestone that encourages us to reflect on these parks’ original intent and how they serve us today.



Together with colleagues at Frederick Law Olmsted National Historic Site (Fairsted) in Brookline and more than 100 greater Boston area partners, the Conservancy has been planning Olmsted Now: Greater Boston’s Olmsted Bicentennial, an initiative shaped by Olmsted’s own philosophy of parks as spaces for community health and empowerment.

Olmsted considered the Emerald Necklace to be his “most important work<sup>1</sup>”—no small accolade in an illustrious career spanning several decades and continents and some 500 projects. To craft a bicentennial worthy of his magnum opus, we spent 2021 knitting together a growing coalition of community partners—neighborhood councils, cultural organizations, colleges and universities, nonprofits, artists and other collaborators—to honor Olmsted’s values of shared use, shared health and shared power in public space. As we grapple with the triple pandemics of COVID-19, climate change and social injustice, these values are as relevant today as they were in the late 19th century, when Olmsted moved his family and firm to Brookline, MA to design the Emerald Necklace to connect and heal Boston’s rapidly urbanizing neighborhoods and “[do] the best for Boston all the time.<sup>2</sup>”



Our vision for Olmsted’s Bicentennial is vastly more than a single person, date or program. It is a collaborative process that is building partnerships across disciplines, communities and missions in pursuit of public spaces that are truly for all. It is a practice field that advances Olmsted’s vision with a program as diverse as Greater Boston and as welcoming as a shaded city park on a hot day.

How do we achieve this? We have created a “Committee of Neighborhoods,” which places trusted community leaders at the center of an equity-driven process that empowers community-generated bicentennial programming. We are committing to shared learning through monthly public dialogues, which frame Olmsted’s legacy values

around current topics and make space for a panoply of perspectives. We are giving a platform—literally—to the greater Boston’s area’s creatives, activists, community leaders and more through the monthly outdoor series *Parks as Platform*, which will enliven each park in the Emerald Necklace with free activities from April to October and bring the entire Necklace together with a signature event in September 2022. And we are amplifying voices, stories, partnerships and programs through a shared set of tools: the website [olmstednow.org](http://olmstednow.org), the Instagram account @olmstednow and a year of public events and programs.

We are excited to welcome a 2022 filled with park programs, partnerships and ideas that not only make our shared green spaces more vibrant, verdant, equitable and welcoming for all, but catalyze a conversation on shared use, shared health and shared power in our public spaces far beyond the 1,100 acres of the Emerald Necklace—or a single calendar year.

Join us for Greater Boston’s Olmsted Bicentennial and see just how much your parks—and your community—can inspire you to reconnect with your city and yourself!



1 Letter to John Charles Olmsted and Charles Eliot, November 1893. Quoted in *Inventing the Charles River* by Karl Haglund, 2002.  
 2 Letter to John Charles Olmsted and Charles Eliot, 1893. Quoted in *Lost Boston* by Jane Holtz Kay, 1980

# A More Resilient Muddy River



The Muddy River is the Emerald Necklace’s central artery, running through most of the park system on its way from Jamaica Pond to the Charles River. Olmsted shaped much of the Necklace around the Muddy, sometimes even reshaping the river to fit his vision for the park. The two were designed to work together to protect Boston and Brookline from damaging floods—a need that grows more urgent each year. And much as the parks need care and maintenance to be at their healthiest, so do the waterways.

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Bostonians know firsthand the dangers of a neglected river: the Muddy River’s disastrous flooding in the 1990s led to the founding of the Conservancy with the central goal of restoring and maintaining

this critical waterway and its surrounding greenspace. Significant progress was achieved with the “daylighting” of the Muddy at Liff Park in 2017, and the US Army Corps of Engineers is now hard at work on Phase 2 of the Muddy River Restoration. A multiyear project to dredge the riverbed, improve waterflow, restore shoreline habitat and remove harmful invasive plants that overwhelm native ecosystems, this restoration will increase the River’s capacity to manage stormwater.

The ongoing restoration has already made the Muddy more resilient, as last summer’s high-precipitation storms demonstrated. Though swollen by repeat July rainstorms, the Muddy performed its function, containing the influx of water within its banks and preventing significant flooding.

Expect to see the chain-link fencing and construction equipment at Leverett Pond, the Riverway and Back Bay Fens through 2023—a small inconvenience as this crucial preventive work is completed to protect our city from future storms.

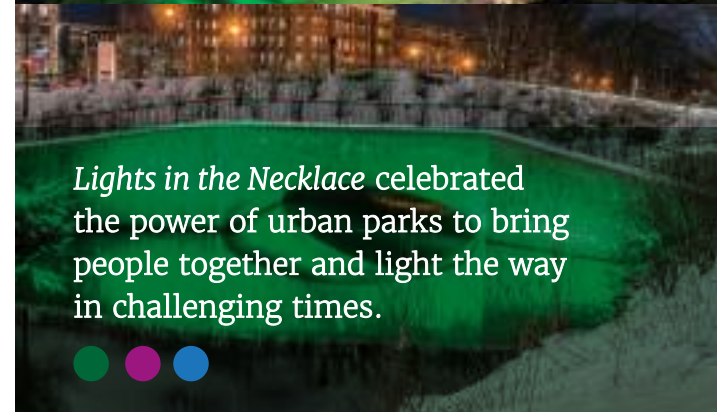
# Lighting the Path Forward people.

Winter in New England is no light matter—and, last year, darkness and cold came with even more challenges. Responding to community need to continue safe and meaningful outdoor activities as daylight waned and temperatures dropped, in early 2021, the Conservancy quickly launched a new parks experience that offered just that: light and another fun reason to explore the Emerald Necklace in winter.



From February 8 through March 31, *Lights in the Necklace* celebrated the power of urban parks to bring people together and light the way in challenging times. Eight iconic bridges at six locations from Franklin Park to the Back Bay Fens were awash in an emerald glow each evening thanks to battery-powered LED lights. Special signage featured a map of all *Lights in the Necklace* locations and invited the public to learn more about the spot-lit bridges and their history.

The emerald bridges offered remarkable vistas and picture taking moments, bringing joy to commuters, runners and walkers in the Necklace during the darkest months. *Lights in the Necklace* quickly gained fans across the city as park users came for the emerald views, shared pictures on social media and even organized group bike tours of the featured bridges. We were gratified to share our love for the Necklace with this wintertime treat—and to see it reflected in your own discovery of the Necklace by night. “Our winters are already long, and last winter especially we needed light, hope and safe ways to enjoy the outdoors with limited daylight,” said Conservancy President Karen Maoney-Brodek. “We hope this seasonal installation did just that: give folks an excuse and a reason for an enjoyable park outing after hours.”



*Lights in the Necklace* celebrated the power of urban parks to bring people together and light the way in challenging times.



# Investing in a Healthy Urban Tree Canopy



The tree canopy that stretches from end to end of the Emerald Necklace—Boston’s largest park system—comprises more than 9,000 trees, some dating back to the time of the parks’ creation in the late 1800s.



As Boston, Brookline and the Commonwealth work toward a climate-resilient future and focus on strengthening our shared greenspaces, it is more important than ever to invest in our trees, ensuring their health and longevity. As some of the city’s most vital “green infrastructure,” trees and parks reduce the heat island effect, improve air quality, provide natural stormwater management and more.

The Conservancy’s tree work took center stage on May 6 at *Keeping the Emerald Necklace Green*, our 2021 Annual Meeting. Featuring presentations from

professional arborist Dr. James Clark and the Conservancy’s Field Operations Manager Erica Holm, this virtual event took a closer look at the Conservancy’s investments of nearly \$5 million in the Necklace tree canopy since the founding of our Olmsted Tree Society in 2013 and examined the impact of this work on the parks and the city. The conversation concluded with a Q&A panel with the featured speakers and Boston Parks and Recreation Commissioner Ryan Woods.

Out in the parks, we were busier than ever keeping our canopy in good shape—pruning, watering or inspecting thousands of trees throughout the entire park system. The Conservancy was also invited to the Boston Urban Forest Plan Community Advisory Board, ensuring a resilient Boston for future generations. The sustainable future of our community relies on healthy trees and green parks, and we thank you all who have supported the Conservancy in caring for our urban forests.

# Volunteers at the Ready

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It takes a village to keep 1,100 acres of urban parkland clean, and our robust field volunteer program did just that in 2021. After pausing in-person volunteer activities in 2020, we were eager to get back up and running, safely, and so were you!

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We created “Do-it-Yourself” clean-up kits and distributed dozens of them into helping hands so that the Emerald Necklace parks and waterways could stay clean and healthy as they welcomed record numbers of parkgoers.

As the weather warmed, our popular seasonal volunteer opportunities returned. The annual Muddy River Cleanup featured a new weeklong format, with more than 200 volunteers removing roughly 2,000 pounds of litter from the parks. *Tuesdays with Roses* welcomed volunteers back to the Kelleher Rose Garden for weekly pruning and cleanup duties—a sweet-scented task—and our *Second Saturdays* events invited



small groups to volunteer every month in all corners of the Necklace.

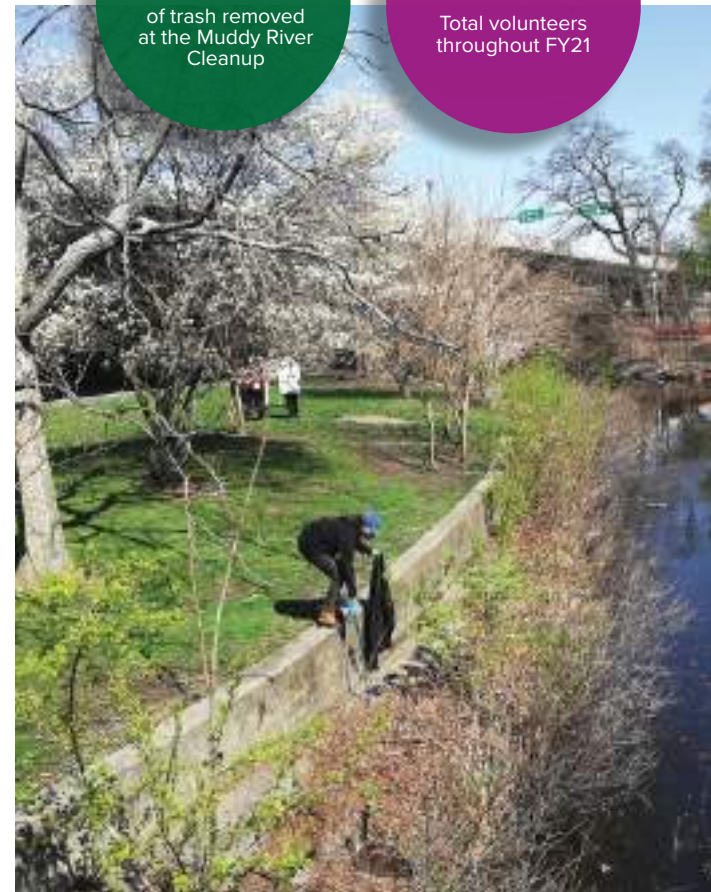
Our generous volunteers planted bulbs, pruned, picked up trash, removed invasive plants and gave back to the parks that give us so much every day. We are humbled by this show of support and commitment to the greenspaces we all share. Thank you!

Want to roll up your sleeves with us this season? Check out [www.emeraldnecklace.org/volunteer](http://www.emeraldnecklace.org/volunteer) for a list of upcoming opportunities.



**2,000 lbs**  
of trash removed  
at the Muddy River  
Cleanup

**401**  
Total volunteers  
throughout FY21



# Reaching Tomorrow's Park Stewards people.



We are proud to help grow the next generation of arborists, landscape architects and policymakers.



The Emerald Necklace is a valuable teacher of natural sciences, landscape architecture, public policy and much more. Last year, our youth education programs engaged with a hybrid model that balanced time in the parks with learning about greenspace stewardship and leadership development.



From December through April, the Youth Leadership Program cohort received valuable job training and leadership skills, capping off their curriculum with tree planting in Franklin Park. In summer, the Green Team gained environmental education, parks maintenance skills, team building and more. One participant reflected, “I really appreciate having a strong connection to nature, and I have learned some of what goes into creating the areas that allow people in urban areas to have close connections with nature.”

In spring 2021, we also piloted the Youth Landscape Architecture Studio in partnership with the Boston Society of Landscape Architects and Boston Architectural College. This 12-week intensive after-school program introduced a cohort of ten Boston youth, most residing near Franklin Park, to landscape architecture, urban planning and spatial justice topics using the Green New Deal and the Franklin Park Action Plan as case studies.

All program participants reported gaining a new appreciation for open space and a heightened interest in taking care of our planet. “My main takeaway is that landscape architecture, parks, and green spaces are vital to urban areas,” a Youth Landscape Architecture Studio participant shared. “I’d love to pursue a career through which I could help create these spaces and make them accessible to everyone.” We are proud to help grow the next generation of arborists, landscape architects and policymakers—a green education is an investment in a brighter future for all our greenspaces.

# Restoring Parkland to Franklin Park

As the Lemuel Shattuck Hospital in Franklin Park awaits demolition, the Conservancy is working to capture a once-in-a-lifetime opportunity to return 13 acres of greenspace to public use, at the same time optimizing the site's services at a better-suited location.

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Under the Commonwealth's current plan, the Shattuck site, pictured at right, would be redeveloped for private use, combining addiction treatment and temporary housing for people experiencing homelessness. These services are essential as our community struggles with dueling crises, and the Conservancy is championing an alternative location which better connects those seeking treatment to jobs, transit and other resources. Reusing the Shattuck site, far away from residential communities and wraparound care services, is not the best solution, nor the quickest.

At an April 2021 public hearing about the Commonwealth's proposal, former Massachusetts Governors Bill Weld and

Michael Dukakis urged the restoration of parkland to Franklin Park—an environmental justice community—emphasizing that the Commonwealth has locations better suited for these critical services. Both called for using the nearby 18-acre Arborway Yards, an underdeveloped site also controlled by the Commonwealth. A study by Northeastern University found that this alternative site has ample space for several urgent needs: mental health and addiction rehabilitation services, housing for the formerly homeless and support for Boston's growing electric bus fleet.

Why is a bus yard preferable to a park site? For those recovering from addiction and homelessness, proximity to public transit, retail and services, residential neighbors and jobs combine to reinforce supportive services and contribute to better economic outcomes. The Conservancy remains engaged in the complex but important work of connecting communities, agencies and park users to forge and facilitate the best outcomes for greenspace and community needs. The conversation continues and welcomes your voice: for more information on how to support this rare opportunity, visit [bit.ly/RestoreFP](https://bit.ly/RestoreFP).



# Summer Events Reunited us in the Parks



The seven parks and 1,100 acres of the Emerald Necklace provide plenty of elbow room and fresh air for gathering safely, and we were eager to help you do just that last summer. After a year of fun virtual events, we were thrilled to see you in the parks at smaller, more spread-out programs as part of our 2021 *Summer on the Emerald Necklace* event series. With a mix of socially distanced outdoor events and live online programming, the Necklace was buzzing from June through September with perennial favorites like music concerts and new additions like storytelling for kids.



Bringing the community together is one of the many things the Emerald Necklace was designed to do, and we were thrilled to see neighbors from all corners of the Necklace reunite at our summer events. Whether you got fit at one of our yoga, Pilates or Tai Chi classes, took in a live musical performance showcasing local talent, or enjoyed a guided parks tour, you—together with nearly 1,700 other parks friends—helped make *Summer on the Emerald Necklace* a triumph.

This year, we are bringing you more ways to connect with the Necklace and your neighbors as we mark the bicentennial of Frederick Law Olmsted with *Parks as Platform*, a monthly series of fun and engaging parks programs from April through October. Learn more and see the schedule of upcoming events at [www.emeraldnecklace.org/events](http://www.emeraldnecklace.org/events). See you in the parks!





**1,683**  
Attendees at  
summer events

**46**  
Total events  
in-person, online  
and hybrid

Events held in  
**6**  
Emerald Necklace  
parks



With a mix of socially distanced outdoor events and live online programming, the Necklace was buzzing from June through September.



# Gathering for Greenspace

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We are grateful to the Conservancy champions who gathered online and in person to support the Emerald Necklace at our signature fundraising events in the last fiscal year.

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In October 2020, more than 120 guests “Zoomed in” to the all-virtual An Emerald Evening In to celebrate the parks and the Conservancy’s mission to restore and improve the Emerald Necklace for all.

The evening featured networking, a cocktail reception with cheese boxes sent to attendees’ homes from local Curds & Co. and a program honoring Boston Mayor Martin J. Walsh with the Olmsted Award of Excellence. The Walsh administration’s significant investments in the Necklace’s tree canopy, pathways and woodland restoration made an indelible impact on these parks’ health and safety and we were honored to recognize Mayor Walsh’s leadership for a greener, more connected city.

The Conservancy’s flagship springtime event, *Party in the Park*, debuted nearly 20 years ago to raise support for important tree work and capital improvements in the Necklace via the Justine Mee Liff Fund. After a necessary hiatus in 2020, we eagerly planned for the Party’s return the following year. Its 2021 incarnation came as *Cocktails in the Park*, a fall gathering at the iconic Pinebank Promontory overlooking Jamaica Pond, where nearly 300 Necklace champions, greenspace supporters and public partners came together for a green cause. Proceeds from the event benefitted the Charlesgate Park Revitalization Project and contributed more than \$210,000 to immediate and long-term park improvements.

We cannot overstate our gratitude to the public partners, volunteers and donors who make restoration, maintenance and capital improvement projects possible from end to end of the Necklace—your support makes all the difference.

# Taking Down Barriers in Charlesgate Park

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When Frederick Law Olmsted began designing the Emerald Necklace in the 1870s, he envisioned Charlesgate Park as its grand entrance. Linking his new parks to the Commonwealth Avenue Mall and the Charles River Esplanade, Charlesgate Park featured lagoons, broad vistas and serene interchanges for bicyclists, pedestrians and carriages.



Since 2017, the Conservancy has been partnering with Charlesgate Alliance, the Commonwealth's Department of Conservation and Recreation (DCR) and Department of Transportation (MassDOT) and open space advocates like the Esplanade Association and Friends of the Public Garden to restore this long-jeopardized greenspace link. Last winter, we got a startling reminder of the project's urgency when a five-foot-wide sinkhole appeared in the park, swallowing a young tree and underscoring the park's aging infrastructure.

We made significant strides for Charlesgate Park's revitalization in the past year. First, DCR approved an application from Charlesgate

Alliance for matching funds to remove two non-structural stone barrier walls, restoring sightlines and improving travel patterns within the park. Then, MassDOT announced that the bridge over the Massachusetts Turnpike will be replaced on an expedited timeline, giving a major boost to our plan for a more accessible connection at the southern end of the park.

Revitalizing Charlesgate Park isn't just about removing eyesores and adding benches. It's about building people-friendly infrastructure where pedestrians and cyclists can travel, uninterrupted, from Franklin Park to Boston Common or along the Charles River to Cambridge, Newton or to points along Boston Harbor. It's about daylighting the Muddy River instead of forcing it into underground culverts. More than anything, though, it's about expanding Boston's green acreage as we continue to build a people-friendly and resilient city in the face of our changing climate. It may seem like a fantasy when you look at the bare earth and concrete in the park today, but, as the chorus of support for this monumental opportunity grows in the neighborhood, city and Commonwealth, we get closer to reconnecting miles of parkland with one crucial link.



# Thank You to Our Supporters!

Our deepest thanks to the individuals, foundations, corporations and government and institutional partners who contributed so generously to our pursuit of our mission to restore and improve the Emerald Necklace for all.

.....  
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**\$50,000+**

Plimpton Shattuck Fund <sup>E, L</sup>

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*"A gift beyond compare, enriching our Boston lives every day."*

– Janet



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*"The [Charlesgate] project will be transformative for the city by finally reconnecting Boston's park networks after being broken apart by highway-era projects for nearly seventy years."*

– Marie and Dan Adams, Charlesgate Park Revitalization Project architects



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 The Catered Affair<sup>L</sup>  
 The Chilton Club<sup>E</sup>  
 Cohasset Garden Club<sup>E</sup>  
 East Boston Savings Bank<sup>E</sup>  
 Fenway Garden Society, Inc.<sup>E,O</sup>  
 The Gardens Trust<sup>E</sup>  
 JP Morgan Chase & Co<sup>E</sup>  
 Julia Ballentine Fine Jewelry<sup>L</sup>  
 Kravet Inc.<sup>L</sup>  
 Maple Hurst Builders<sup>E</sup>  
 Method by Katie Breard<sup>L</sup>  
 New England Revolution<sup>L</sup>  
 Operation Peace Boston<sup>E</sup>  
 Orrick, Herrington & Sutcliffe<sup>E</sup>

Park Watershed<sup>E</sup>  
 Perennial Planters Garden Club<sup>E</sup>  
 Personal Chef Kyle McClelland<sup>L</sup>  
 Punch Bowl<sup>E</sup>  
 Seeds & Weeds Garden Club of  
 Concord<sup>E</sup>  
 Tighe & Bond, Inc.<sup>E</sup>  
 Walking Stick Family Fund<sup>E</sup>  
 Welli Bins Co.<sup>L</sup>  
 WorldBoston<sup>E</sup>  
 Anonymous (4)<sup>E</sup>

**KEY**

Donor list reflects donations between  
 October 1, 2020 and September 30, 2021.

- E** Emerald Fund Donor
- L** Liff Fund Donor
- N** Olmsted Now Donor
- O** Olmsted Tree Society Donor
- †** Deceased

*We have done our best to accurately list  
 our donors. Please accept our sincere  
 apologies for any errors or omissions and  
 contact us at 617.522.2700 to help us  
 correct our records. Thank you.*



*"Nothing has so  
 consistently lifted  
 my spirits like the  
 Emerald Necklace!"*  
 – Sally



# Financial Summary

## Fiscal Year 2021 ●●●

### REVENUE

Gifts and Grants	1,579,271
Olmsted Tree Society	3,770
Justine Mee Liff Fund—Cocktails in the Park	342,765
<b>Total Grants and Contributions</b>	<b>1,925,806</b>
Investments & Other Income	1,173,812
Fiscal Sponsor Income	250,898
Paycheck Protection Program	154,000
<b>Total Revenue</b>	<b>\$3,504,516</b>

### EXPENSES

#### Projects / Events

Education & Youth Programs	168,736
Park Events and Visitor Center	342,105
Maintenance, Restoration & Volunteers	615,433
Olmsted Tree Society Tree Management Program	544,086
Justine Mee Liff Fund—Cocktails in the Park	155,753

**Total Programs / Projects / Events** **\$1,826,113**

#### Program Support

Fundraising	412,219
Administration	471,351

**Total Program Support** **\$883,570**

**Total Expenses** **\$2,709,683**

### NET ASSETS

Fixed Assets	709,174
Operating Funds	523,305
Olmsted Tree Society	51,122
Shattuck Endowment	960,159
Justine Mee Liff Fund	4,316,714
Other Restricted	1,232,991
<b>Total Net Assets</b>	<b>\$7,793,465</b>

*This is a non-audited financial summary for the fiscal year ending September 30, 2021. The independent auditor's report, including financial statements, is available on the Conservancy's website at [emeraldnecklace.org/about-us](http://emeraldnecklace.org/about-us).*



## Board of Directors

10/2020-9/2021

Benjamin Taylor, *Chair*  
John R. Cook, Jr., *Vice Chair*  
Martin Hall, *Treasurer*  
Susan Helms Daley, *Clerk*

Louis Bailey  
Peter Barber†  
Sonya Bhabhalia  
Constance Cervone  
Ellie Cornish Chu  
James Cornell  
Christine Cusick  
Chris DeSisto  
Courtney Forrester  
Sarah Freeman  
Julie Hume Gordon  
Marjorie Greville  
Lisa Hastings  
Lois R. Kunian  
Ted Landsmark  
Sofia Lingos-Papaliadis  
Barbara Millen  
Lee Moreau  
JoAnn Robinson, *Chair,*  
*Park Advisors*  
Peter Sougarides  
Leo Swift  
Linda Edmonds Turner  
Kate Velásquez-Heller  
Carroll Williamson

## Life Trustees

Michael Dukakis  
Wendy Shattuck

## Board of Park Advisors

10/2020-9/2021

Arboretum Park Conservancy  
Arborway Coalition  
Arnold Arboretum  
Boston Committee of the Garden Club of America  
Boston Society of Landscape Architects  
Brookline GreenSpace Alliance  
Charlesgate Alliance  
Emerald Necklace Greenway Project  
The Fenway Alliance  
Fenway Civic Association  
Fenway CDC  
Fenway Garden Society  
Franklin Park Coalition  
Franklin Park Zoo | Zoo New England  
Friends of the Boston Park Rangers Mounted Unit  
Friends of Jamaica Pond  
Friends of Leverett Pond  
Friends of the Muddy River  
Isabella Stewart Gardner Museum

Jamaica Hills Association  
Jamaica Pond Association  
MASCO  
Museum of Fine Arts, Boston

## 2021 Cocktails in the Park Co-Chairs

Lydia Cottrell  
Molly Plimpton  
Holly Safford

## Docents

Susan Helms Daley  
Karen D'Amato  
Don Eunson  
Stan Everett  
Dianne Gorman  
Michael Leidig  
Dan Moulton  
Lucy Robb  
Rachel Strauss  
Nancy Stutzman  
Betsy Tarlin

## Emerald Leaders

Nicolas Cusi  
Alyssa Freeman  
Sidney Hare  
Zachary Houghton  
Rich Strohane

## Staff

10/2020-9/2021

Adam Banks  
Declan Battles  
Julia Damiano  
Erica Holm  
Kent Jackson  
Karen Mauney-Brodek  
Jamie Santuccio  
John Smith  
Briana Thomas  
Veronika Trufanova

## Term Staff

10/2020-9/2021

Alyx Britton  
Joelle Boyle  
Maria Ferreira  
August Horning  
Tess O'Day  
Margaret Renou

† Deceased



parks.  
people.

policy.



**Emerald Necklace Conservancy**

Mailing Address: 350 Jamaicaaway, Boston, MA 02130 | Shattuck Visitor Center: 125 The Fenway, Boston, MA 02115

[emeraldnecklace.org](http://emeraldnecklace.org) | 617.522.2700 